

Partnership Working

Transformation Advisory Board
December 2023



Questions for the Transformation Advisory Board



- 1. How can we develop effective mission-based partnerships to deliver our calls to action?**
- 2. How can we strengthen our regional/ national strategic partnerships to support the delivery of our ambitious partnership plan?**

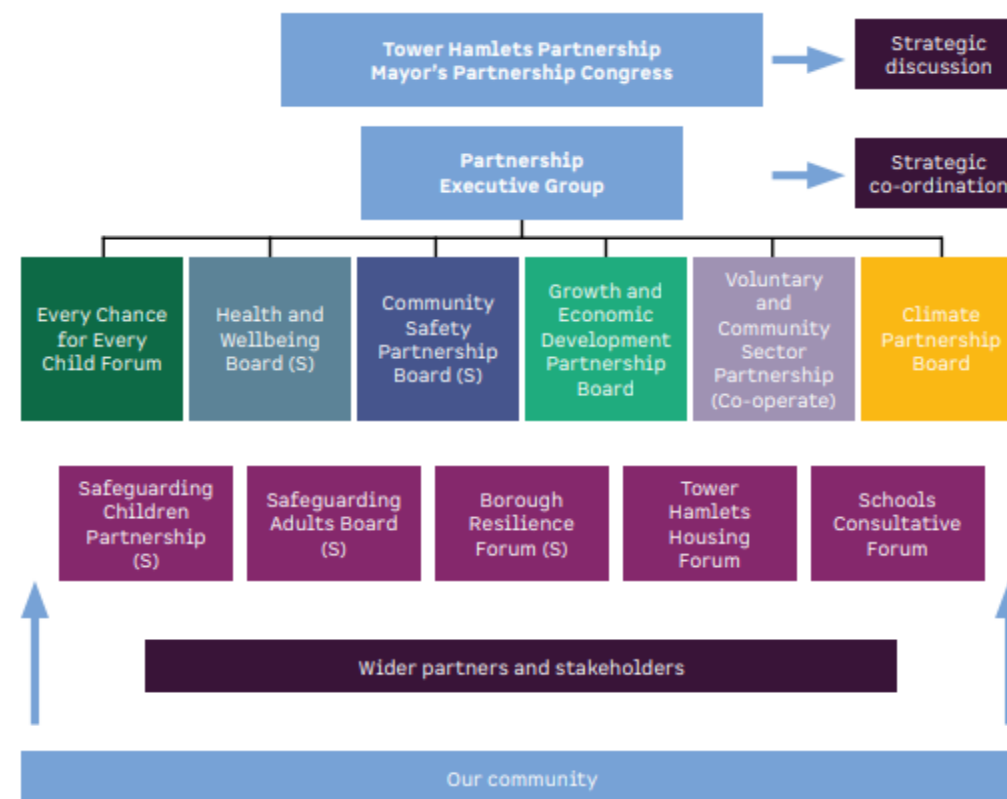


Working together: our Tower Hamlets Partnership



Our vision: Residents and partners working together to improve quality of life, advance equality, opportunity, and empowered communities

- A coalition of public services, community and business organisations committed to improving the social, economic and environmental wellbeing of the borough and local people – (Terms of Reference attached at appendix 1)
- Partners work together and with residents to **improve services and outcomes** and provide strategic leadership on complex issues.
- At its heart is an **Executive Group and Congress**, supported by **six thematic boards**, each working to agreed goals.
- We want to **tackle poverty**, and inequalities and advance equality of opportunity.
- We will seek to collaborate even more effectively to **achieve excellence and our shared vision**.



(S) = Statutory



A proud history of partnership working



Our achievements 2018-2023 including:

- **Tackling inequality** by building a strong, inclusive and fair borough
- **A whole community response** to local and national challenges - including **Covid 19**
- A new partnership between health and care
- **Joined up local services** through resident hubs and family hubs
- Strengthening the **equality hubs** and networks
- Practical multi-sector **collaborations**
- **Our journey continues**



Covid-19 Vaccine Helpline



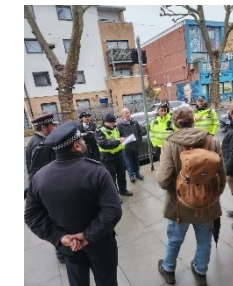
Hospital at Home



TH.IS Campaign



Summer of Wellbeing 2022



Safety Surgeries and Walkabouts



Digital Inclusion



**Women into Leadership:
Anti-Racist Borough Pledge
Mentoring for young people in
years 10 and 11**

**SME Energy
Reduction Pilot**



A Tower Hamlets for All: A New Shared Vision and Partnership Plan



- **A new shared vision:** Residents and partners working together to improve quality of life, advance equality, opportunity and empowered communities
- **Shared outcomes** including **to address inequalities**, improve neighbourhoods and tackle climate change
- Each call to action can add value to current work and **prepare us for the challenges and opportunities of the future**

Our vision is supported by five cross-cutting calls to action where the partnership believes we can empower action together

Call to action 1: Tower Hamlets will be a fair, inclusive and an anti-racist borough

Call to action 2: Everyone in Tower Hamlets should be able to enjoy good mental health and wellbeing

Call to action 3: Everyone in Tower Hamlets should feel safe and live in good-quality homes and healthy, inviting neighbourhoods

Call to action 4: Everyone in Tower Hamlets should have access to good work and skills and an income that meets their needs

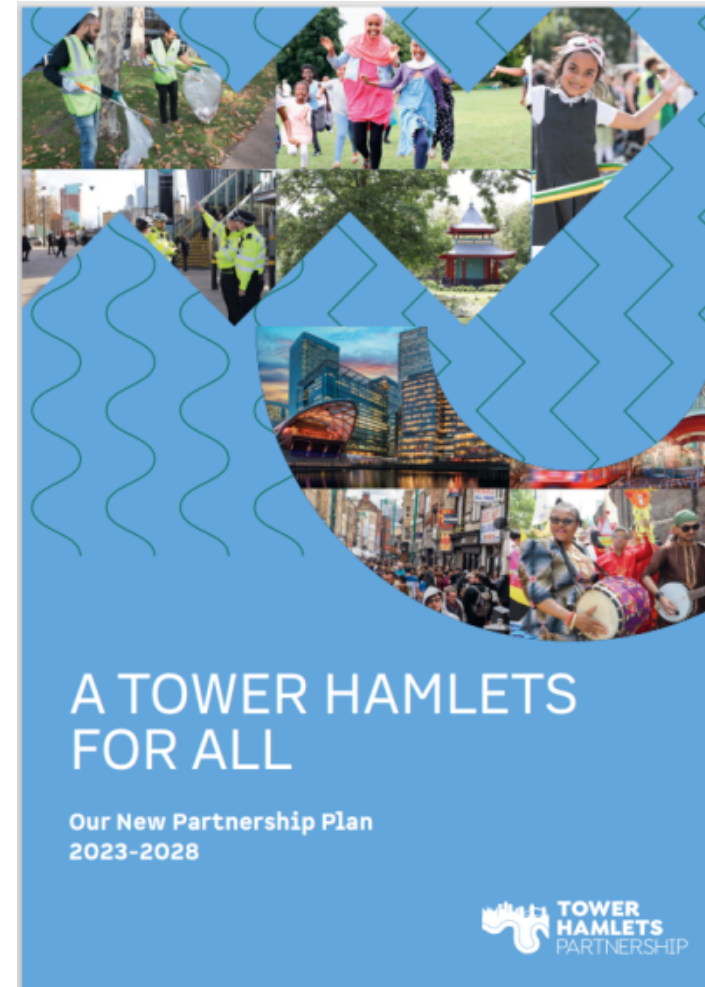
Call to action 5: A child-friendly borough where children and young people from all backgrounds thrive, achieve their best, have opportunities, and are listened to



Continuing our journey of improvement

The vision is supported by new system-wide improvement principles that will guide the way we work together:

- **A clear focus** – aligning communications and improving collaboration and join-up
- Every organisation in the partnership will contribute to **delivering the calls to action**
- We will communicate and challenge each other to **raise standards** and tackle the most difficult issues
- **Residents will play their part** through involvement and action
- Building **tri-sector partnerships** for research, skills, and job opportunities
- Defining a research agenda linked to our partner objectives – **evidence-led and impact-driven**
- **An economy that is inclusive**



New ways of working and engaging



We've introduced twice-yearly thematic partnership congresses to engage a wider range of local partners and residents around key administration priorities.

- The Congresses are tackling complex issues and leveraging partnership working more effectively to improve outcomes for residents
- 14 November 2023 - **The Mayor's first partnership congress focusing on community safety**
- Outcome: **Co-producing a charter and commitments** to improve outcomes around crime and anti-social behaviour.



Reviewing our Partnership to achieve our shared vision



As we implement 'A Tower Hamlets for All' we are **reviewing governance arrangements** to improve the strategic approach to partnership and delivery of our shared vision, values, and outcomes. We are undertaking this review because...

- The new partnership plan is significantly more ambitious than the last, and we will need to set ourselves up to achieve that ambition
- Some of the calls to action are 'moonshots' that will require a more missions-based approach to galvanise an ambitious partnership response
- Ø There are too many partnerships sitting under the PEG, and its thematic partnerships (for example subgroups). There is a collective view that the partnership structure may require simplification and improvements in joined-up working.
- There is a question around whether we are making enough use of other strategic forums e.g. the GLA on economy, skills and housing delivery.

The review will:

- Work through a Task and Finish Group to **simplify the structure; improve focus; strengthen accountability; and promote transformational partnership working and collaboration.**
- Reflect the Council's **strategic priorities where there is a partnership influence**, new duties and requirements of partners.
- Ensure there is clear political and organisational support, **system leadership and prioritisation**



How the partnership maps onto our priorities



Five cross-cutting calls to action

Tower Hamlets will be a fair, inclusive and anti-racist borough

Everyone in TH should be able to enjoy good mental health and wellbeing

Everyone in Tower Hamlets should feel safe and live in good-quality homes and healthy, inviting neighbourhoods

Everyone in TH should have access to good jobs and skills and an income that meets their basic needs

A child-friendly borough where children and young people from all backgrounds thrive, achieve their best, have opportunities, and are listened to

Current areas of strategic focus and LBTH priorities, led by partnership boards.

Inequality Commission Action Plan

Voluntary and Community Sector Strategy

Health and Wellbeing Strategy

Community Safety Partnership Plan

Net Zero Carbon Partnership Action Plan

Growth and Economic Development Strategy

Children and Families Strategy

Equality, inclusion and diversity

Empowered communities and public services

Mental and physical health, and health services access

Safer communities

Clean and green

Jobs, skills, growth, poverty/cost of living

Accelerate education



Summary...



- We have a real shared commitment to tackling inequalities and stronger public services
- Partnerships are working well where priorities are joined up
- Opportunities for transformational partnership working to further our strategic ambitions

... and discussion

- 1. How can we develop effective mission-based partnerships to deliver our calls to action?**
- 2. How can we strengthen our regional/ national strategic partnerships to support the delivery of our ambitious partnership plan?**



Appendix 1: Tower Hamlets Partnership - ToR



A local strategic partnership re-established in 2017. Headed by a board and congress and thematic partnerships, actively participating in tackling inequality, and ensuring that partner members maintain good relationships, information-sharing, and decision-making that is coordinated and integrated across the system leadership.

The Council is only first amongst equals in having responsibility for the management and delivery of the Partnership. The Partnership is open to all stakeholders and several changes have taken place since 2022, to bring partnership arrangements into line with statutory, and national government requirements.

Chair: Mayor of London Borough of Tower Hamlets.

Partnership Executive Group

- To deliver on the priorities, objectives and cross-cutting principles of the Tower Hamlets Partnership Plan
- To support a powerful public through pro-active citizen and service user engagement in the delivery of local services
- To share resources and expertise in joint commissioning and delivery arrangements
- To operate in a transparent and accountable way by seeking external and peer challenge to assess and improve performance
- To share knowledge and learning by collecting and sharing data improve service delivery
- Meeting frequency: up to 5 times a year.
- Members are expected to have decision-making capacity on behalf of their organisation.
- Formal agendas and action notes issued by LBTH officers, acting as secretariat for the Partnership

